

BYLAWS

DESTINATION IMAGINATION, INC.

Revised November 19, 2025



ARTICLE 1 OFFICES

SECTION 1. PRINCIPAL OFFICE [as amended 5/21/23]

The principal office of the Destination Imagination, Inc. (the "Corporation") is located at 141 S. Black Horse Pike, Suite 203, Blackwood, New Jersey.

SECTION 2. CHANGE OF ADDRESS

The designation of the Corporation's principal office may be changed by resolution of the Board of Trustees (the "Board").

SECTION 3. OTHER OFFICES

The Corporation may also have offices at such other places, within or without its state of Incorporation as its business and activities may require, and as the Board may, from time to time, designate.

ARTICLE 2

NONPROFIT PURPOSES

SECTION 1. ORGANIZATIONAL PURPOSES

The Corporation is a non-membership organization operated exclusively for charitable and educational purposes or any other purpose within the meaning of N.J.S.A. § 15A:2-1 and Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any successor federal tax laws) and shall function according to the laws of New Jersey.

ARTICLE 3

MEMBERS OF THE BOARD OF TRUSTEES

SECTION 1. GENERAL POWERS / NUMBER / TERM

A. General Powers

The Corporation shall have a Board of Trustees. The Board shall govern, direct, and oversee the Corporation's affairs. The Board may delegate certain responsibilities to Committees, and Working Groups. The Board's responsibilities include:



- 1. Setting the mission, values, and Strategic Plan for the Corporation;
- 2. Providing advice, counsel, and support to the Corporation's Chief Executive Officer ("Executive Director");
- 3. Selecting, evaluating, fixing the compensation of, and when appropriate, replacing the Executive Director;
- 4. Establishing measures for organizational performance;
- 5. Reviewing the Corporation's program for management development and succession planning;
- 6. Overseeing the conduct of the Corporation's business and strategic plans to evaluate whether the business is being properly managed in accordance with the Corporation's mission and Strategic Plan;
- 7. Reviewing and approving the Corporation's fundraising and development plans, budgets, and actions;
- 8. Reviewing and approving the Corporation's annual budget, financial objectives, and other major organizational plans and actions;
- 9. Reviewing and approving significant changes in the Corporation's auditing and accounting principles and practices;
- Providing oversight and ensuring the integrity of internal and external audit process, financial reporting and recordkeeping, including reviewing the Corporation's Form 990 prior to filing;
- 11. Providing oversight of risk assessment and protection processes ensuring appropriate management of significant risks;
- 12. Keeping confidential all non-public information that relates to the Corporation's business. Such information includes, but is not limited to, information regarding finances and operations, donor lists, mailing lists and any information relating to fundraising (including fundraising efforts, plans, ideas, and proposals), minutes, reports and materials of the Board and its Committees, and other documents identified as confidential;
- 13. Ensuring that systems and processes designed to promote legal and ethical compliance are reasonably effective and monitoring the Corporation's compliance with applicable law;
- 14. Monitoring the effectiveness of the Corporation's governance practices and organizational documents and making changes as needed;



- 15. Performing such other functions as the Board believes appropriate or necessary, or as otherwise prescribed by applicable law; and
- Annually, the Board will review and approve the Corporation's business, development, and financial plan(s), evaluate the Executive Director's performance and the Board's performance including the performance of Board Committees and Working Groups, and assess the Corporation's progress against the Corporation's Strategic Plan.

B. Number [as amended 5/21/23]

The Board shall consist of up to twenty-one Trustees plus the Chief Executive Officer.

- 1. At least a majority of the Board shall have a minimum of five (5) years of experience serving as a volunteer for the Corporation or organization with which the Corporation has entered into a license agreement to administer the Corporation's programs in the territory set forth in such license agreement (each, an "Affiliate") prior to becoming a Trustee.
- 2. The Destination Imagination Affiliate Director organization ("DIAD") President and Vice President shall be Trustees.
- 3. DIAD shall have the right to designate two additional Trustees, one of whom must serve as representative for international Affiliates. If there is a vacancy in one or both of these positions, the vacancy shall be filled by DIAD in any manner determined by DIAD.
- 4. The Board shall elect up to seventeen individuals as Trustees.
- 5. The Chief Executive Officer shall be an ex officio non-voting member of the Board.

C. Trustee Terms [as amended 11/19/25]

- 1. Trustees elected by the Board shall serve a term of three years. Subject to the provisions of this section, a trustee may be elected by the Board to not more than two further three-year terms.
- Trustees who serve by reason of their status as DIAD President or Vice-President shall serve as Trustees during their tenure in such offices, but in no event for more than nine consecutive years.
- 3. Trustees designated by DIAD under Section 1(B)(3) of these bylaws shall serve a term or terms, not to exceed a total of nine consecutive years, as



- specified by DIAD at the time of designation.
- 4. Trustee terms begin upon appointment unless otherwise designated at the time of selection.
- 5. Trustees may serve a maximum of nine consecutive years, except as provided in Article 4, Section 2(B), with respect to extension of the term of a person serving as Chair or Chair Emeritus.
- 6. For the purpose of measuring the limitation of trustee service to nine consecutive years, two or more periods of service are consecutive unless separated by a period of non-service as a voting or non-voting member of the Board for one year or more.
- 7. The amendments made to this Article 3, Section I.C., on 11/19/25 do not apply to Trustees serving on the Board on such date. The section as worded prior to such amendments¹ continues in effect as to such Trustees.

SECTION 2. QUALIFICATIONS [as amended 9/21/24]

- A. Trustees must be at least eighteen years of age.
- B. Trustees must not be enrolled as a student in a program of secondary education or

- 1. Trustees elected by the Board shall serve a term of four years. Subject to the provisions of this section, a trustee may be elected by the Board to one further four-year term.
- Trustees who serve by reason of their status as DIAD President or Vice-President shall serve
 as Trustees during their tenure in such offices, but in no event for more than eight consecutive years.
- 3. Trustees designated by DIAD under Section 1(B)(3) of these bylaws shall serve a term or terms, not to exceed a total of eight consecutive years, as specified by DIAD at the time of designation.
- 4. Trustee terms begin upon appointment unless otherwise designated at the time of selection.
- 5. Trustees may serve a maximum of eight consecutive years, except as provided in Article 4, Section 2(B), with respect to extension of the term of a person serving as Chair or Chair Emeritus.
- 6. For the purpose of measuring the limitation of trustee service to eight consecutive years, two or more periods of service are consecutive unless separated by a period of non-service as a voting or non-voting member of the Board for one year or more.



¹The section as worded prior to the amendments read as follows:

its equivalent.

- C. Trustees must not be paid employees, advisors or consultants of the Corporation.
- D. Trustees must not be related to another Trustee or Corporation employee (e.g., spouse, domestic partner, parent, sibling, in-law).
- E. Trustees must successfully complete a background check prior to commencing their service.

SECTION 3. COMPENSATION

Trustees shall serve without compensation. Trustees may receive reasonable advancement or reimbursement of expenses incurred in the performance of their duties, subject to policies adopted by the Board.

SECTION 4. SELECTION

Trustee seats shall be filled and conform with the policies and procedures as defined by the Board in the Policy Manual.

SECTION 5. REMOVAL [as amended 5/21/23]

- A. Trustees (regardless of how selected) may be removed from such office for cause by a two-thirds vote of the Board, following an opportunity for the Trustee(s) to be heard.
- B. Trustees designated by DIAD may be removed as Trustees by DIAD on such grounds (if any) and pursuant to such procedures as DIAD may determine.
- C. A Trustee who is serving as an officer of the Corporation at the time of removal shall cease to hold such office on the effective date of removal as a Trustee.

SECTION 6. PLACE OF MEETINGS

Meetings shall be held at the principal office of the Corporation or at such other place as may be designated from time to time by mutual agreement of the Board.

SECTION 7. REGULAR MEETINGS [as amended 9/15/21]

A. The Board shall meet in person two times per year (subject to logistical and budgetary constraints) and by teleconference four times per year. Additional regular meetings may be called by the Board Chair. During the annual meeting, the Board shall:



- 1. Assess the Corporation's progress against the Corporation's strategic plan;
- 2. Review and approve the Corporation's business, development, and financial plan(s);
- 3. Review and approve Executive Director and Board performance findings;
- 4. Review and approve Committee and Working Group year-end reports;
- 5. Establish any ad hoc Committees and Working Groups for the upcoming year;
- 6. Approve the Board's meeting schedule for the upcoming year; and
- 7. If applicable, appoint new Trustees and elect the Board Chair, Vice Chair, and other Officers.
- B. The Board will announce its meeting schedule before October 1 of each year.

SECTION 8. SPECIAL MEETINGS

Special meetings of the Board or Executive Committee may be called by the Chair of the Board. The Executive Director and Trustees may request the Chair to call a special meeting.

SECTION 9. NOTICE OF MEETINGS

Unless otherwise provided by the Certificate of Incorporation, these Bylaws, or provisions of law, the following provisions shall govern the giving of notice for meetings of the Board:

A. Regular Meetings

Notification of meetings shall be given no fewer than five (5) days prior to the meeting.

B. Annual Meeting

Notification of the annual meeting shall be given no Less than one (1) month prior to the meeting with agenda sent by email no fewer than five (5) days before the meeting.

C. Special Meetings

Written notice stating the date, time, place, and the purposes for which the meeting is being held shall be given at least five (5) days before the date of the special meeting. Notice can be given by mail, fax or e-mail. The date of notice shall be date of postmark or transmission. The notice requirement of a special meeting may be



waived by a majority vote of the Board.

SECTION 10. QUORUM FOR MEETINGS

A. Board Meetings

A quorum shall consist of a majority of the voting members of the Board exclusive of vacant trusteeships. Except as otherwise provided under the Certificate of Incorporation, these Bylaws, or provisions of law, no business shall be considered by the Board if a quorum is not present and the only motion which the Chair shall entertain at such a meeting is a motion to adjourn.

SECTION 11. VOTING

All matters requiring a vote shall be decided by a majority vote of Trustees voting thereon, unless otherwise provided under these Bylaws. Except as otherwise provided under these Bylaws, each Trustee shall have one (1) vote.

SECTION 12. MAJORITY ACTION AS BOARD ACTION [as amended 9/17/25

Subject to the Conflict of Interest Policy of the Board, as amended from time to time, every act or decision of a majority of the voting members of the Trustees present and voting at a meeting duly held at which a quorum is present is the act of the Board unless the Certificate of Incorporation, these Bylaws, Board policies, or provisions of law require a greater percentage or different voting rules for approval of a matter by the Board.

SECTION 13. CONDUCT OF MEETINGS

- A. Meetings of the Board shall be presided over by the Chair of the Board or, if no such person has been so designated or, in the Chair's absence, the Vice Chair of the Board or, in the absence of each of these persons, by a Chair chosen by a majority of the Trustees present at the meeting. Meetings shall be governed by such informal rules of order as the Board may adopt from time to time.
- B. Electronic or Telephonic Meetings

Trustees may participate in meetings of the Board by any electronic or telephonic means approved by the Board by which all persons participating can hear the words of each other at the same time to the extent permitted by law, and participation by such means shall constitute presence in-person at such a meeting.

SECTION 14. VACANCIES [as amended 5/21/23]

Vacancies on the Board shall exist (1) on the death, resignation, or removal of any Trustee, (2)



whenever the number of authorized Trustees is increased, or (3) when a Trustee's tenure in office expires pursuant to Section 1(C) of this article. Any Trustee may resign effective upon giving written notice to the Chair of the Board. No Trustee may resign if the Corporation would then be left without a duly elected Trustee or Trustees in charge of its affairs, except upon notice to the Office of the Attorney General or other appropriate agency of the State of New Jersey. Unless otherwise prohibited by the Certificate of Incorporation, these Bylaws, or provisions of law, vacancies on the Board may be filled in the manner prescribed in Section 1(B) of this article. and for the period specified in Section 1(C) of this article.

SECTION 15. NONLIABILITY OF TRUSTEES

The Trustees shall not be personally liable for the debts, liabilities, or other obligations of the Corporation. Any and all creditors of the Corporation shall look only to the assets of the Corporation for payment.

SECTION 16. INDEMNIFICATION AND INSURANCE

- A. In General, to the full extent permitted by, and in accordance with the procedures prescribed in Section 15A:3-4 of the Act, the Corporation shall indemnify each Corporate Agent (as hereinafter defined) against the Corporate Agent's reasonable costs, disbursements, and counsel fees ("Expenses") and amounts paid or incurred in satisfaction of settlements, judgments, fines, and penalties ("Liabilities") in connection with any pending, threatened, or completed civil, criminal, administrative, or arbitrative action, suit, or proceeding, and any appeal therein and any inquiry or investigation which could lead to an action, suit, or proceeding (any of the foregoing is hereinafter referred to as a "Proceeding"), involving the Corporate Agent because the Corporate Agent is or was a Corporate Agent, respectively, but other than a Proceeding by or in the right of the Corporation, if:
 - 1. The Corporate Agent acted in good faith and in a manner which the Corporate Agent reasonably believed to be in or not opposed to the best interests of the Corporation; and
 - 2. With respect to any criminal proceeding, the Corporate Agent had no reasonable cause to believe the conduct was unlawful.

The termination of any Proceeding by judgment, settlement, order, conviction, or upon a plea of nolo contendere or its equivalent, shall not of itself create a presumption that the Corporate Agent did not act in good faith and in a manner which the Corporate Agent reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal Proceeding, had no reasonable cause to believe that the Corporate Agent's conduct was unlawful.

B. Corporate Agent. For purposes of this Article, the term "Corporate Agent" means

- any person who is or was a trustee, officer, employee, or agent of the Corporation, or of any constituent corporation absorbed by the Corporation in a consolidation or merger and any person who is or was an, officer, employee, agent, or trustee of any other enterprise, serving as such at the request of the Corporation, or of the constituent corporation, or the legal representative of the, officer, employee, agent, or trustee.
- C. Certain Corporation Proceedings. The Corporation shall indemnify each Corporate Agent against the Corporate Agent's Expenses and in connection with any Proceeding by or in the right of the Corporation to procure a judgment in its favor which involves the Corporate Agent by reason of being or having been the Corporate Agent, if the Corporate Agent acted in good faith and in a manner which the Corporate Agent reasonably believed to be in or not opposed to the best interest of the Corporation. There shall be a presumption that the Corporate Agent acted in good faith and in a manner which the Corporate Agent reasonably believed to be in or not opposed to the best interests of the Corporation, unless and until a court of competent jurisdiction determines otherwise. However, in such Proceeding, no indemnification shall be provided in respect of any claim, issue, or matter as to which such Corporate Agent was liable to the Corporation, unless and only to the extent that the court in which such Proceeding was brought shall determine upon application that, despite the adjudication of liability, but in view of all the circumstances of the case, such Corporate Agent is fairly a reasonably entitled to indemnity for such expenses as the court shall deem proper.
- D. <u>Corporate Agent Successful on the Merits</u>. To the extent that a Corporate Agent has been successful on the merits or otherwise in defense of any Proceeding referred to in Section A or C or in defense of any claim, issue, or matter therein, he or she shall be indemnified against Expenses actually and reasonably incurred by the Corporate Agent in connection therewith.
- E. <u>Board Authorization</u>. Any indemnification under Paragraph A and, unless ordered by a court, Paragraph C, shall be made by the Corporation only as authorized in the specific case upon a determination that indemnification of the Corporate Agent is proper in the circumstances because the Corporate Agent has met the applicable standards of conduct set forth in Paragraph A or C, respectively. Such determination shall be made (1) by the Board by a majority vote of a quorum consisting of Trustees who were not parties to or otherwise involved in such Proceeding or (2) if such a quorum is not obtainable, or even if obtainable, if a majority of such quorum of disinterest trustees so directs, by independent legal counsel in a written opinion. In making this determination, if appropriate, consideration shall be given to whether the payment of the indemnification would give rise to a material self-dealing risk of (i) a loss of taxexempt status of the Corporation, or (ii) an act of self-dealing under Code



Section 4941, or an excess benefit transaction under Code Section 4958, to the extent applicable to the Corporation at that time. Indemnification shall not be made because of such a risk only if the legal opinion of an appropriate counsel is provided that supports that there is at least a reasonable basis for such a risk.

- F. <u>Advance Payments.</u> Expenses incurred by a Corporate Agent in connection with a Proceeding shall be paid by the Corporation in advance of the final disposition of the Proceeding upon receipt of an undertaking by or on behalf of the Corporate Agent to repay the amount unless it is ultimately determined that the Corporate Agent is entitled to be indemnified.
- G. No Infringement on Other Rights. The indemnification and advancement of Expenses provided by or granted pursuant to this Article shall not exclude any other rights to which a Corporate Agent seeking indemnification may be entitled under any other statute, provision in the Corporation's Certificate of Incorporation, agreement, vote of disinterested trustees, or otherwise, and shall continue as to a person who has ceased to be a Corporate Agent and shall inure to the benefit of the heirs, executors, and administrators of such a person, provided, however, that no indemnification shall be made to or on behalf of a Corporate Agent if a judgment or other final adjudication adverse to the Corporate Agent establishes that his or her acts or omissions were in breach of his duty of loyalty to the Corporation, were not in good faith or involved a knowing violation of law, or resulted in receipt by the Corporate Agent of an improper personal benefit.
- H. <u>Insurance.</u> Upon specific authorization by the Board, the Corporation shall have power to purchase and maintain insurance on behalf of any Corporate Agent against any Expense incurred in any Proceeding and any Liability asserted by reason of the Corporate Agent being or having been a Corporate Agent, whether or not the Corporation would have the power to indemnify the Corporate Agent against such Expenses or Liabilities under the provisions of this Section.
- I. <u>Acting as Witness</u>. This Section does not limit the Corporation's power to pay or reimburse expenses incurred by a Corporate Agent in connection with Corporate Agent's appearance as a witness in a proceeding at a time when the Corporate Agent has not been made a party to the Proceeding.
- J. <u>Enforceability</u>. The invalidity or unenforceability of any provision in this Section shall not affect the validity or enforceability of the remaining provisions of this Section. Any word or phrase not defined herein shall have the meaning ascribed to it in Section 15A:3-4 of the Act, as that section may be amended from time to time.



ARTICLE 4

OFFICERS AND COMMITTEES OF THE CORPORATION

SECTION 1. DESIGNATION OF OFFICERS

The officers of the Corporation shall be the Chair of the Board, the Vice Chair of the Board, Secretary, and Treasurer.

SECTION 2. DUTIES AND ELECTION OF CHAIR OF THE BOARD OF TRUSTEES [as amended 5/21/23]

- A. Duties: The Chair will
 - Perform all duties incident to that office and such other duties as may be required by law, by the Certificate of Incorporation, by these Bylaws, or which may be prescribed from time to time by the Board;
 - 2. Except as otherwise provided herein, be present and preside at all meetings of the Board and Executive Committee;
 - 3. Provide leadership to the Board;
 - 4. Serve ex officio on all Board Committees;
 - 5. Serve as the "Chief Volunteer" for the Corporation;
 - 6. Work in partnership with the Executive Director: reviews with the Executive Director any issues of concern to the Board; discusses issues confronting the Corporation with the Executive Director;
 - Appoint Board Committee Chairs. Exception for Governance and Finance committees, where the committee chair is the elected Secretary and Treasurer respectively;
 - 8. Serve as a spokesperson and representative of the Corporation and the Board;
 - 9. Not hold any other office in the Corporation.
- B. Qualifications; Election: Only a voting member of the Board of Trustees is eligible to be elected Chair. The Board shall elect the Chair by majority vote from the current Board of Trustees. The office of Chair will be held for a two year non-renewable term, after which the former Chair will serve as Chair Emeritus for one additional year. If the Chair's or Chair Emeritus's term as a Trustee expires prior to completion of that person's tenure as Chair or Chair Emeritus, then the person's term as Trustee



shall be automatically extended as a non-voting member of the Board until the person's term as Chair Emeritus expires. Such an extension may result in the Board having more than the number of members set forth in Section 1(B) of Article 3 until the end of such extended term(s).

SECTION 3. DUTIES OF VICE CHAIR OF THE BOARD OF TRUSTEES

A. Duties: The Vice Chair will:

- In the absence of the Chair, or in the event of the Chair's inability or refusal to act, shall perform all the duties of the Chair and, when so acting, shall have all the powers of and be subject to all the restrictions on the Chair.
- 2. Have other powers and perform such other duties as may be prescribed by law, by the Certificate of Incorporation, by these Bylaws, or as may be prescribed by the Board.
- 3. Except as otherwise provided herein, be present and preside at all meetings of the Board of Trustees and Executive Committee.
- 4. Serve ex officio on all Board Committees.
- 5. Monitor and support the performance of all Board Committees.
- 6. Work in partnership with the Chair.
- 7. Not hold any other office in the Corporation.
- 8. The Board shall elect a Vice Chair from the Current Board of Trustees for a term of two years, which is nonrenewable.

SECTION 4. DUTIES OF THE SECRETARY OF THE BOARD OF TRUSTEES

A. Duties: The Secretary will

- Have other powers and perform such other duties as may be prescribed by law, by the Certificate of Incorporation, by these Bylaws, or as may be prescribed by the Board;
- 2. Except as otherwise provided herein, be present and preside at all meetings of the Board and Executive Committee;
- 3. Certify and keep or cause to be kept at the principal office of the Corporation the original, or a copy, of these Bylaws as amended from time to time;



- 4. Keep or cause to be kept at the principal office of the Corporation or at such other place as the Board may determine, a book of minutes of all meetings of the Trustees, and, if applicable, meetings of committees of Trustees, recording therein the time and place of holding, whether regular or special, how called, how notice thereof was given, the names of those present or represented at the meeting, and the proceedings thereof;
- 5. See that all notices are duly given in accordance with provisions of these Bylaws or as required by law;
- 6. Exhibit at all reasonable times to any Trustee, or to his or her agent or attorney, on request therefor, the Bylaws, and the minutes of the proceedings of the Trustees;
- 7. Chair the Governance Committee whose responsibility is to assist the Chair in orientation of new trustees, maintain and update the Bylaws, Policies, and Vital Documents of the Corporation as well as conducting annual reviews and updates all governance documents of the organization;
- 8. Maintain an annual Board calendar and agenda, including a list of Board responsibilities, vacancies, and reports;
- 9. Provide notice of meetings of the Board and/or of a Committee when such notice is required;
- 10. Serve as Chair of any Committee or Working Group whose purpose supports these responsibilities;
- 11. Not hold any other office in the Corporation.
- B. Election: The Board of Trustees shall elect a Secretary for a term of two years.

SECTION 5. DUTIES OF THE TREASURER OF THE BOARD OF TRUSTEES [as amended 7/20/23]

- A. Duties: The Treasurer will:
 - 1. Have other powers and perform such other duties as may be prescribed by law, by the Certificate of Incorporation, by these Bylaws, or as may be prescribed by the Board.
 - 2. Except as otherwise provided herein, be present and preside at all meetings of the Board and Executive Committee.
 - 3. Serve as Chair of the Finance Committee.
 - 4. Keep or cause to be kept regular books of account for the Corporation.



- 5. Be accountable to the Board concerning all transactions made as Treasurer and concerning the financial condition of the Corporation.
- 6. Work with the Executive Director and the Corporation's staff to ensure financial reports are made available to the Board on a timely basis.
- 7. Shall perform all other duties and have all other powers as are incident to the office or as are assigned by the Board.
- 8. Recommend the approval of financial statements to the Board.
- 9. Not hold any other office in the Corporation.
- 10. Other duties as assigned by the Board.
- B. Election: The Board shall elect a Treasurer for a term of two years.

SECTION 6. BOARD OFFICER TERMS AND ELECTION

To provide continuity to DII Board administration, the election of officers will be held in alternate years, with the Board Chair and Secretary in one year, and the Board Vice Chair and Treasurer in the alternate year. Should a situation arise where a majority of the elected officers' terms are scheduled to conclude during the same year, the Board shall be authorized to vote to extend certain officers' terms, set forth in Sections 2.B and 4.B, by one year.

SECTION 7. DUTIES OF THE CHIEF EXECUTIVE OFFICER [as amended 5/21/23]

The Chief Executive Officer shall fulfill duties as directed by the Board from time to time and as defined in any agreement between the Corporation and the Chief Executive Officer ("CEO Agreement"). The Chief Executive Officer may be removed from such office by the Board as permitted by and in accordance with the laws of the State of New Jersey and the terms of the CEO Agreement.

SECTION 8. COMMITTEES [as amended 12/7/24]

- A. The Board will have an Executive Committee and Standing Committees. All Standing Committees must have an established Charter as established in Board Policy. The Board Chair may also create ad hoc Board committees as needed, and the Chief Executive Officer may also create Working Groups to address particular needs or issues.
- B. The Executive Committee will be composed of the Board Chair, the Board Vice Chair, the Secretary, and the Treasurer. The Executive Committee will exercise the powers of the Board in relation to emergencies or when it is not feasible for the Board to act in a timely manner. The Chief Executive Officer will serve as an



ex officio non-voting member of the Executive Committee. Additionally, the Board Chair may from time to time invite other committee chairs to participate in Executive Committee meetings as non-voting members.

- C. General Provisions for Standing Committees.
 - 1. Each Standing Committee will be composed of a chair and three to six Board members, at the discretion of the Board Chair. The Development Committee may include individuals who are not Board members.
 - In addition to the appointed chair and members, the Board Chair and Board Vice-Chair will be ex officio members of each Standing Committee. The Chief Executive Officer may appoint a member of the staff to serve as a non-voting staff liaison to each Standing Committee except the Management Committee.
 - 3. The chair of each Standing Committee (except the Finance Committee and the Governance Committee) will be appointed by the Board Chair from among the members of the Board. A Board member may not serve as chair of more than one Standing Committee. The members of each Standing Committee will be appointed by the Board Chair.
 - 4. Appointments of Standing Committee chairs and members will be effective commencing October 1 of odd-numbered years. Such chairs and members will serve for two-year terms, and will continue to serve until their successors are appointed, except that a Board member serving as member of a committee (other than the Development Committee) will cease to be a committee member on completion of the member's Board service.
 - 5. New Board members will be appointed to Standing Committee(s) promptly following their accession to the Board, and will serve until September 30 of the next odd-numbered year.
 - 6. Vacancies in committee chairmanship or membership may be filled by the Board Chair for the remainder of the chair's or member's unexpired term.
 - 7. Committee chairs and members may serve any number of consecutive terms.
 - 8. The chair of each Standing Committee, in consultation with the members of the committee, will establish the frequency and schedule of regular committee meetings, and may call special meetings as needed. The chair will establish the agenda for each meeting.



- D. The Corporation will have the following Standing Committees:
 - The Development Committee is responsible for assisting the Board and staff in planning and implementing the Corporation's fundraising activities.
 - The Finance Committee will be chaired by the Treasurer, and is responsible for assisting the Board in fulfilling its responsibilities for oversight of the accounting, internal controls, auditing, and financial practices of DII.
 - 3. The Governance Committee will be chaired by the Board Secretary, and is responsible for the bylaws and policies of DII. All changes to the bylaws and policies, including those recommended by another committee, must come to the Governance Committee for review before a final vote by the Board.
 - 4. The Management Committee is responsible for the evaluation of the Chief Executive Officer and the review of Board performance.
 - 5. The Nominations Committee is responsible for the identification, recruitment, screening, evaluation, and recommendation of Trustee candidates, including Trustees seeking reelection.

ARTICLE 5

STANDARDS OF CONDUCT FOR OFFICERS AND TRUSTEES

Each Trustee shall discharge the Trustee's duties as a Trustee, including the Trustee's duties as a member of a committee of the Board (including the Executive Council, as applicable), and each officer shall discharge the officer's duties under that authority: (1) in good faith; (2) with the care an ordinarily prudent person in a like position would exercise under similar circumstances; and in a manner the Trustee or officer reasonably believes to be in the best interests of the Corporation. A Trustee or officer may rely on information, opinions, reports, or statements, including financial statements and other financial data, if prepared or presented by: (1) one or more officers or employees of the Corporation whom the Trustee or officer reasonably believes to be reliable and competent in the matters presented; (2) legal counsel, a public accountant, or other person as to matters the Trustee or officer reasonably believes are within such person's professional or expert competence; or (3) in the case of a Trustee, a committee of the Board of Trustees of which the Trustee is not a member if the Trustee reasonably believes the committee merits confidence. A Trustee or officer is not acting in good faith if the Trustee or officer has knowledge concerning the matter in question that makes reliance otherwise permitted by the above unwarranted. A Trustee or officer is not liable as such to the Corporation for any action taken or omitted as a Trustee or officer, if, in connection with such action or omission, the Trustee or officer

performed the duties of the position in compliance with this Article.

ARTICLE 6

CONFLICTING INTEREST TRANSACTIONS

- A. As used in this Article, "conflicting interest transaction" means: a contract, transaction, or other financial relationship between the Corporation and a Trustee of the Corporation, or between the Corporation and a party related to a Trustee, or between the Corporation and an entity in which a Trustee of the Corporation is Trustee or officer or has a financial interest.
- B. For purposes of this Article, a "party related to a Trustee" shall mean a spouse, a descendent, an ancestor, a sibling, the spouse or descendant of a sibling, an estate or trust in which the Trustee or a party related to a Trustee has a beneficial interest, or an entity in which a party related to a Trustee is a Trustee, officer, or has a financial interest.
- C. No conflicting interest transaction shall be void or voidable or be enjoined, set aside, or give rise to an award of damages or other sanctions in a proceeding by an individual, or by or in the right of the Corporation, solely because the conflicting interest transaction involves a Trustee of the Corporation or a party related to a Trustee or an entity in which a Trustee of the Corporation is a Trustee, officer or has a financial interest, or solely because the Trustee is present at or participates in the meeting of the Corporation's Board that authorizes, approves, or ratifies the conflicting interest transaction if:
 - 1. The material facts as to the Trustee's relationship or interest and as to the conflicting interest transaction are disclosed or are known to the Board or the committee and the Board or committee in good faith authorizes, approves, or ratifies the conflicting interest transaction by the affirmative vote of a majority of the disinterested Trustees, even though the disinterested Trustees are less than a quorum; or
 - 2. The material facts as to the Trustee's relationship or interest and as to the conflicting interest transaction are disclosed or are known to the Trustees entitled to vote thereon, and the conflicting interest transaction is specifically authorized, approved, or ratified in good faith by a vote of the Trustees entitled to vote thereon; or
 - 3. The conflicting interest transaction is fair as to the Corporation.
- D. Interested Trustees may be counted in determining the presence of a quorum at a meeting of the Board which authorizes, approves, or ratifies the conflicting

interest transaction.

- E. Interested Trustees shall not be present at any meeting in which the Board authorizes, approves, or ratifies the conflicting interest transaction.
- F. The Corporation shall be prohibited from making loans to, or guaranteeing the obligations of, any Trustee, officer, agent or employee of the Corporation.

ARTICLE 7

EXECUTION OF INSTRUMENTS, DEPOSITS AND FUNDS

SECTION 1. EXECUTION OF INSTRUMENTS

The Board, except as otherwise provided in these Bylaws, may in the Executive Director Agreement or by resolution authorize any officer or agent of the Corporation to enter into any contract or execute and deliver any instrument, including checks, drafts, promissory notes, orders for the payment of money, and other evidence of indebtedness, in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to render it liable monetarily for any purpose or in any amount.

SECTION 2. DEPOSITS

All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies, or other depositories as the Board may approve.

SECTION 3. GIFTS

The Board may accept on behalf of the Corporation any contribution, gift, sponsorship or bequest for the nonprofit purposes of the Corporation.

ARTICLE 8

CORPORATE RECORDS, REPORTS AND SEAL

SECTION 1. MAINTENANCE OF CORPORATE RECORDS

The Corporation shall keep at its principal office:

A. Minutes of all meetings of Trustees, committees of the Board, indicating the time and place of holding such meetings, whether regular or special, how called,



the notice given, and the names of those present and the proceedings thereof;

- B. Adequate and correct books and records of account, including accounts of its properties and business transactions and accounts of its assets, liabilities, receipts, disbursements, gains and losses;
- C. A copy of the Corporation's Certificate of Incorporation and Bylaws as amended to date, SHALL BE MAINTAINED IN THE CORPORATION'S PRINCIPAL OFFICE. The Secretary shall be responsible for seeing that all corporate records are properly maintained at the principal office.

SECTION 2. CORPORATE SEAL

The Board may adopt and use a corporate seal. Such seal shall be kept at the principal office of the Corporation. Failure to affix the seal to corporate instruments, however, shall not affect the validity of any such instrument.

SECTION 3. PERIODIC REPORT

The Board shall cause any annual or periodic report, if required under law to be prepared and delivered to an office of this state of the Corporation, to be so prepared and delivered within the time limits set by law.

ARTICLE 9

IRS 501(c)(3) TAX EXEMPTION PROVISIONS

SECTION 1. LIMITATIONS ON ACTIVITIES

No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation [except as otherwise provided by Section 501(h) of the Internal Revenue Code], and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements), any political campaign on behalf of, or in opposition to, any candidate for public office.

Notwithstanding any other provisions of these Bylaws, the Corporation shall not carry on any activities not permitted to be carried on by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, or by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code.

SECTION 2. PROHIBITION AGAINST PRIVATE INUREMENT

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to Trustees, officers, or other private persons, except that the Corporation shall be authorized and



empowered to pay reasonable compensation for services actually rendered and to make payments, reimbursements and distributions in furtherance of the purposes of the Corporation.

SECTION 3. DISTRIBUTION OF ASSETS

Upon the dissolution of the Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code or shall be distributed to an educational institution that fosters creative learning or to the State or Federal government, for a public purpose.

ARTICLE 10 AMENDMENT OF BYLAWS

These Bylaws may be altered, amended, or repealed and new Bylaws adopted by approval of 3/4 of the Board, given thirty (30) days prior notice in which the proposed change(s) are made known.

ARTICLE 11

CONSTRUCTION AND TERMS

If there is any conflict between the provisions of these Bylaws and the Certificate of Incorporation of the Corporation, the provisions of the Certificate of Incorporation shall govern. Should any of the provisions or portions of these Bylaws be held unenforceable or invalid for any reason, the remaining provisions and portions of these Bylaws shall be unaffected by such holding. All references in these Bylaws to the Certificate of Incorporation shall be to the Certificate of Incorporation, as amended from time to time. All references in these Bylaws to a section or sections of the Internal Revenue Code shall be to such sections of the Internal Revenue Code of 1986 as amended from time to time, or to corresponding provisions of any successor law.

